

The Village at Orchard Ridge, Inc.

Financial Statements

December 31, 2025 and 2024

The Village at Orchard Ridge, Inc.

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Independent Auditors' Report

To the Board of Trustees of
The Village at Orchard Ridge, Inc.

Opinion

We have audited the financial statements of The Village at Orchard Ridge, Inc. (TVOR), which comprise the balance sheets as of December 31, 2025 and 2024, and the related statements of operations, changes in net deficit and cash flows for the years then ended and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of TVOR as of December 31, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audits of the Financial Statements section of our report. We are required to be independent of TVOR and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about TVOR's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities for the Audits of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audits.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audits in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of TVOR's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about TVOR's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audits, significant audit findings and certain internal control-related matters that we identified during the audits.

Baker Tilly US, LLP

New Castle, Pennsylvania
April 24, 2026

The Village at Orchard Ridge, Inc.

Balance Sheets

December 31, 2025 and 2024

	<u>2025</u>	<u>2024</u>		<u>2025</u>	<u>2024</u>
Assets			Liabilities and Net Deficit		
Current Assets			Current Liabilities		
Cash and cash equivalents	\$ 216,967	\$ 425	Accounts payable, trade	\$ 28,493	\$ 57,002
Accounts receivable, net	440,862	436,132	Accrued interest	2,440,525	2,427,041
Prepaid expenses and other assets	146,916	87,528	Accrued expenses	1,153,738	1,204,799
Pledges receivable	56,817	73,724	Current portion of long-term debt	-	1,440,000
Current portion of assets whose use is limited	<u>2,440,525</u>	<u>3,867,041</u>			
			Total current liabilities	3,622,756	5,128,842
Total current assets	3,302,087	4,464,850			
			Resident Deposits	309,399	406,704
Assets Whose Use is Limited, Net	4,326,202	3,312,272	Deferred Revenue From Entrance Fees	39,474,082	34,628,696
			Refundable Entrance Fees	49,473,395	51,887,650
Investments	3,525,932	2,840,971	Long-Term Debt, Net	<u>74,558,085</u>	<u>72,949,380</u>
			Total liabilities	<u>167,437,717</u>	<u>165,001,272</u>
Beneficial Interest in Supporting Organization	18,460,604	13,957,740	Net Assets (Deficit)		
			Without donor restrictions	(22,032,013)	(21,484,901)
Property and Equipment, Net	118,112,388	121,138,291	With donor restrictions	<u>2,327,247</u>	<u>2,201,883</u>
			Total net deficit	<u>(19,704,766)</u>	<u>(19,283,018)</u>
Funds Held in Trust by Others	<u>5,738</u>	<u>4,130</u>	Total liabilities and net deficit	<u>\$ 147,732,951</u>	<u>\$ 145,718,254</u>
Total assets	<u>\$ 147,732,951</u>	<u>\$ 145,718,254</u>			

See notes to financial statements

The Village at Orchard Ridge, Inc.

Statements of Operations

Years Ended December 31, 2025 and 2024

	<u>2025</u>	<u>2024</u>
Changes in Net Deficit Without Donor Restrictions		
Revenue:		
Net resident service revenue, including amortization of entrance fees 2025 \$5,586,778; 2024 \$4,911,907	\$ 29,469,724	\$ 27,247,808
Loss on disposal of assets	-	(21,128)
Net assets released from restrictions, operations	<u>262,996</u>	<u>256,204</u>
Total operating revenue	<u>29,732,720</u>	<u>27,482,884</u>
Operating expenses:		
Salaries and wages	8,703,564	7,860,012
Employee benefits and payroll taxes	1,588,618	1,481,951
Professional fees	1,786,137	1,746,127
Ancillary and medical	392,965	870,831
Supplies	704,364	791,591
Food services	1,118,787	1,147,844
Utilities	1,304,326	1,312,931
Depreciation	6,680,955	6,475,044
Interest	5,042,843	5,015,419
Insurance	393,633	355,063
Real estate taxes	587,808	549,659
Repairs and maintenance	829,707	595,296
Advertising and marketing	122,385	171,381
Licenses, dues and subscriptions	408,663	428,462
Other operating expenses	533,168	463,811
Credit loss expense	149,971	57,249
Management fees	<u>2,113,363</u>	<u>1,919,817</u>
Total operating expenses	<u>32,461,257</u>	<u>31,242,488</u>
Deficiency of operating revenue over expenses	<u>(2,728,537)</u>	<u>(3,759,604)</u>
Nonoperating revenue (expense):		
Contributions	7,235	46,606
Interest and dividends	891,074	697,318
Realized gains	948,024	422,016
Change in unrealized (losses) gains	(50,924)	428,291
Other expense	-	(77,432)
Insurance proceeds	253,628	2,830,275
Other income	<u>107,562</u>	<u>133,531</u>
Total nonoperating revenue	<u>2,156,599</u>	<u>4,480,605</u>
(Deficiency) excess of operating and nonoperating revenue over expenses	<u>(571,938)</u>	<u>721,001</u>
Other changes:		
Net assets released from restrictions, capital purchases	<u>24,826</u>	<u>11,041</u>
Total other changes	<u>24,826</u>	<u>11,041</u>
Change in net deficit without donor restrictions	<u>\$ (547,112)</u>	<u>\$ 732,042</u>

See notes to financial statements

The Village at Orchard Ridge, Inc.

Statements of Changes in Net Deficit

Years Ended December 31, 2025 and 2024

	<u>2025</u>	<u>2024</u>
Changes in Net Deficit Without Donor Restrictions		
(Deficiency) excess of operating and nonoperating revenue over expenses	\$ (571,938)	\$ 721,001
Net assets released from restrictions, capital purchases	<u>24,826</u>	<u>11,041</u>
Change in net deficit without donor restrictions	<u>(547,112)</u>	<u>732,042</u>
Changes in Net Assets With Donor Restrictions		
Contributions	411,578	463,307
Change in funds held in trust	1,608	(19,680)
Net assets released from restrictions, operations	(262,996)	(256,204)
Net assets released from restrictions, capital purchases	<u>(24,826)</u>	<u>(11,041)</u>
Change in net assets with donor restrictions	<u>125,364</u>	<u>176,382</u>
Change in net deficit	(421,748)	908,424
Net Deficit, Beginning	<u>(19,283,018)</u>	<u>(20,191,442)</u>
Net Deficit, Ending	<u>\$ (19,704,766)</u>	<u>\$ (19,283,018)</u>

See notes to financial statements

The Village at Orchard Ridge, Inc.

Statements of Cash Flows

Years Ended December 31, 2025 and 2024

	<u>2025</u>	<u>2024</u>
Cash Flows From Operating Activities		
Change in net deficit	\$ (421,748)	\$ 908,424
Adjustments to reconcile change in net deficit to net cash provided by operating activities:		
Depreciation	6,680,955	6,475,044
Credit loss expense	149,971	57,249
Loss on disposal of assets	-	21,128
Amortization of deferred financing costs	168,705	168,705
Amortization of entrance fees	(5,586,778)	(4,911,907)
Proceeds from nonrefundable entrance fees	10,432,164	9,018,682
Realized gains	(948,024)	(422,016)
Change in unrealized losses (gains)	50,924	(428,291)
Change in value of funds held in trust by others	(1,608)	19,680
Insurance proceeds	(253,628)	-
Changes in assets and liabilities:		
Accounts receivable	(154,701)	66,048
Prepaid expenses and other assets	(59,388)	(5,033)
Accounts payable and accrued expenses	(119,291)	(2,608,348)
Net cash provided by operating activities	<u>9,937,553</u>	<u>8,359,365</u>
Cash Flows From Investing Activities		
Purchases of investments and assets whose use is limited	(6,068,691)	(2,245,923)
Sales of investments and assets whose use is limited	1,777,966	1,659,168
Insurance proceeds	253,628	599,197
Purchases of property and equipment	<u>(3,601,847)</u>	<u>(1,718,761)</u>
Net cash used in investing activities	<u>(7,638,944)</u>	<u>(1,706,319)</u>
Cash Flows From Financing Activities		
Principal payments on long-term debt	-	(1,380,000)
Proceeds from refundable entrance fees, turnover units	2,881,266	5,745,804
Refunds of entrance fees	(5,295,521)	(5,713,663)
Net change in resident deposits	(97,305)	162,330
Change in pledges receivable, net	16,907	(57,724)
Change in due to affiliates, net	<u>-</u>	<u>(5,285,221)</u>
Net cash used in financing activities	<u>(2,494,653)</u>	<u>(6,528,474)</u>
Net (decrease) increase in cash and cash equivalents and restricted cash	(196,044)	124,572
Cash and Cash Equivalents and Restricted Cash, Beginning	<u>7,179,738</u>	<u>7,055,166</u>
Cash and Cash Equivalents and Restricted Cash, Ending	<u>\$ 6,983,694</u>	<u>\$ 7,179,738</u>
Cash and Cash Equivalents and Restricted Cash Include		
Cash and cash equivalents	\$ 216,967	\$ 425
Assets held under trust indenture	<u>6,766,727</u>	<u>7,179,313</u>
	<u>\$ 6,983,694</u>	<u>\$ 7,179,738</u>

See notes to financial statements

The Village at Orchard Ridge, Inc.

Statements of Cash Flows

Years Ended December 31, 2025 and 2024

	<u>2025</u>	<u>2024</u>
Supplemental Disclosure of Cash Flow Information		
Interest paid	<u>\$ 4,860,654</u>	<u>\$ 4,825,924</u>
Property and equipment included in accrued expenses	<u>\$ 53,205</u>	<u>\$ -</u>
Supplemental Schedule of Noncash Investing and Financing Activities		
Change in beneficial interest in supporting organization through due to affiliates	<u>\$ -</u>	<u>\$ 5,285,221</u>

See notes to financial statements

The Village at Orchard Ridge, Inc.

Notes to Financial Statements

December 31, 2025 and 2024

1. Nature of Organization and Summary of Significant Accounting Policies

Nature of Organization

The Village at Orchard Ridge, Inc. (TVOR), a Virginia not-for-profit corporation, operates a continuing care retirement community in Winchester, Virginia. The community opened during February 2013 and consists of 308 independent living units, 20 skilled nursing units, 17 assisted living units and 18 assisted living memory care units. TVOR is a faith-based, not-for-profit ministry partner of the Virginia Synod of the Evangelical Lutheran Church in America (ELCA), serving people of all beliefs.

National Lutheran, Inc. (NLI), a Maryland not-for-profit corporation, is the parent corporation of a system doing business as National Lutheran Communities & Services (NLCS). NLCS is a faith-based, not-for-profit ministry partner of the Delaware-Maryland Synod, the Metro D.C. Synod and the Virginia Synod of the ELCA, serving people of all beliefs.

NLI provides management and support services and is the sole member or parent of The Village at Rockville, Inc., (TVAR), The Village at Orchard Ridge, Inc. (TVOR), The Legacy at North Augusta, Inc. (TLNA), The Village at Providence Point, Inc. (TVPP), Augsburg Lutheran Home of Maryland, Inc. d/b/a Augsburg Acorn Foundation (AAF) and Community Services, LLC, which is the sole member of myPotential Maryland, LLC (myPotential MD) and myPotential Virginia, LLC (myPotential VA).

Basis of Accounting

The financial statements of TVOR have been prepared on the accrual basis of accounting, whereby revenue is recognized when earned and expenses are recorded when incurred.

Use of Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect reported assets, liabilities and disclosures at the date of the financial statements and revenue and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

TVOR considers all highly liquid investments with a maturity of three months or less when purchased to be cash and cash equivalents.

Accounts Receivable

Accounts receivable are reported net of an allowance for credit losses, which represents TVOR's estimate of expected losses at the balance sheet date. Accounts are written off when they are determined to be uncollectible. The adequacy of the TVOR's allowance for credit losses is reviewed on an ongoing basis, using historical payment trends, write-off experience, analyses of receivable portfolios by payor source and aging of receivables, a review of specific accounts and expected future economic conditions and market trends. Adjustments are made to the allowance as necessary. The allowance for credit losses was not significant as of December 31, 2025 and 2024.

Contract Balances

Contract liabilities represent TVOR's obligation to transfer goods or services to a resident for which TVOR has received consideration (or the amount is due) from the resident.

TVOR's beginning and ending contract liabilities are separately presented on the balance sheets as of December 31, 2025 and 2024. Contract liabilities as of December 31, 2023 are as follows:

Deferred revenue from entrance fees	\$ (30,521,921)
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The Village at Orchard Ridge, Inc.

Notes to Financial Statements
December 31, 2025 and 2024

Assets Whose Use is Limited, Investments and Beneficial Interest in Supporting Organization

Assets held as operating reserves and assets held under indenture agreements are classified as assets whose use is limited and are reported separately on the accompanying balance sheets. Assets whose use is limited and investments are reported on the accompanying balance sheets at fair value, based on quoted market prices as provided by a national exchange, and beneficial interest in supporting organization is valued at net asset value (NAV) based on the TVOR's percent interest.

Investment income (including realized and unrealized gains and interest and dividends) is included in nonoperating revenue unless the income or loss is restricted by donor or law or related to unrealized gains or losses on alternative investments. Interest income is measured as earned on the accrual basis. Dividends are measured on the ex-dividend date. Purchases and sales of securities and realized gains and losses are recorded on a trade-date basis.

TVOR's investments are comprised of a variety of financial instruments and are managed by third-party investment advisors. The fair values reported on the balance sheets are subject to various risks including changes in the equity markets, the interest rate environment and general economic conditions. Due to the level of risk associated with certain investment securities and the level of uncertainty related to changes in the fair value of investment securities, it is reasonably possible that the amounts reported on the balance sheets could change materially in the near term.

Beneficial Interest in Supporting Organization

TVOR maintains support agreements with NLI and National Lutheran Home for the Aged, Inc. (NLHA) relative to TVOR's long-term debt. NLI is the parent to both TVOR and NLHA. NLHA is an affiliate of TVOR. The support agreements outline that NLI and NLHA will provide access to capital to maintain TVOR's long-term debt requirements. Although the support agreements are with both NLI and NLHA, NLHA holds the investments that are providing the beneficial interest to TVOR. As of December 31, 2025, the investments held by NLHA are comprised of cash and cash equivalents (7%), marketable equity securities (45%), mutual funds (15%), and fixed income securities (33%). Approximately 28.73% and 21.14% of the combined investments are attributable to TVOR as of December 31, 2025 and 2024, respectively. The percentage of combined investments is calculated based on a monthly allocation, adjusted for any necessary reallocations specific to TVOR. Investment income is also based on this allocation.

Property and Equipment

Property and equipment are reported at cost or, if donated, at fair value. Depreciation is computed using the straight-line method at rates calculated to amortize the cost of the assets over their estimated useful lives (3-40 years). TVOR's capitalization policy is to capitalize property and equipment purchases in excess of \$5,000. The general range of estimated useful lives is five to twenty years for furniture and equipment and fifteen to forty years for buildings and building and land improvements. Expenditures that extend the useful lives of the asset or significantly increase their capacity are capitalized. TVOR follows the policy of capitalizing interest as a component of the cost of the asset acquired or constructed.

Property and equipment are evaluated for impairment whenever events or changes in circumstances indicate the carrying value of an asset may not be recoverable from the estimated future cash flows expected to result from its use and eventual disposition. If the expected cash flows are less than the carrying value, an impairment loss is recognized equal to an amount by which the carrying value exceeds the fair value of the assets.

The Village at Orchard Ridge, Inc.

Notes to Financial Statements
December 31, 2025 and 2024

Pledges Receivable

Pledges receivable are stated at outstanding balances and are discounted for their present value. Unpaid balances remaining after the stated payment terms are considered past due. Recoveries of previously charged off accounts are recorded when received. An allowance for uncollectable pledges is based on management's assessment of the collectability of pledges receivable and was \$15,000 and \$20,000 as of December 31, 2025 and 2024, respectively.

Entrance Fees

TVOR's policy requires payment of an entrance fee for admittance to an independent living residence under a type C fee-for-service contract. TVOR currently offers traditional, 50% guaranteed refund, and 80% guaranteed refund entrance fee options. Agreements feature an amortization provision whereby the nonrefundable component of the entrance fee is earned ratably over a future time period following the initial date of occupancy. After this time period has ended, no refund is due to the resident. The nonrefundable component is contractually earned by TVOR as follows:

Traditional entrance fee: After applying the 10% administrative fee, the remaining entrance fee is contractually earned by TVOR over 18 months, at which time no refund will be payable to the resident.

50% entrance fee: Guarantees a refund of never less than 50% of the entrance fee paid, less a 10% administration fee and the balance amortized for each month of residency for eight months.

80% entrance fee: Guarantees a refund of the entrance fee paid less a 20% administrative fee.

Contracts containing varying refund provisions no longer offered by TVOR to new residents remain in force.

The nonrefundable portion of the entrance fees are accounted for as deferred revenue from entrance fees and are amortized into earned revenue using the straight-line method over the estimated remaining life of the residents over the contractual term of the contract. At the time of death or contract termination, the remaining nonrefundable balance is recognized as revenue. The remaining life expectancy of the residents is adjusted annually based on actuarial information. The refundable portion of the entrance fees is not amortized into income and is reported as refundable entrance fees liability. Contractual refund obligations amounted to approximately \$56,501,000 and \$58,109,000 as of December 31, 2025 and 2024, respectively.

TVOR also has a rental agreement requiring no entrance fee on select independent living units, but a one-time community fee of \$4,500 applies.

Deferred Financing Costs

Financing costs were incurred in connection with the issuance of long-term debt. These costs are reported on the accompanying balance sheets as a reduction of long-term debt and are being amortized over the life of the debt using the straight-line method, which approximates the effective interest method. The amortization of deferred financing costs, included in interest expense on the accompanying statements of operations was approximately \$169,000 for both of the years ended December 31, 2025 and 2024. Accumulated amortization was \$1,949,650 and \$1,780,945 as of December 31, 2025 and 2024, respectively.

The Village at Orchard Ridge, Inc.

Notes to Financial Statements

December 31, 2025 and 2024

Net Assets (Deficit)

Net assets (deficit), revenue, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets (deficit) and changes therein are classified and reported as follows:

Net (Deficit) Without Donor Restrictions - Net assets available for use in general operations and not subject to donor restrictions. All revenue not restricted by donors and donor restricted contributions whose restrictions are met in the same period in which they are received are accounted for in net assets (deficit) without donor restrictions.

Net Assets With Donor Restrictions - Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. All revenue restricted by donors as to either timing or purpose of the related expenditures or required to be maintained in perpetuity as a source of investment income are accounted for in net assets with donor restrictions. When a donor restriction expires, that is when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net deficit without donor restrictions.

Net Resident Service Revenue

Net resident service revenue is reported at the amount that reflects the consideration TVOR expects to receive in exchange for the services provided. These amounts are due from residents or third-party payors and include variable consideration for retroactive adjustments, if any, under reimbursement programs. Performance obligations are determined based on the nature of the services provided. Net resident service revenue is recognized as performance obligations are satisfied.

Net resident service revenue is primarily comprised of the following revenue streams:

Skilled Nursing - Skilled nursing revenue is primarily derived from providing nursing services to residents at a stated daily fee, net of any explicit and implicit price concessions. TVOR has determined that skilled nursing services are considered one performance obligation which is satisfied over time as services are provided. Therefore, skilled nursing revenue is recognized on a daily basis as services are rendered.

Assisted Living - Assisted living revenue is primarily derived from providing housing and personal care services to residents at a stated monthly fee. TVOR has determined that the services included in the monthly fee have the same timing and pattern of transfer and are a series of distinct services that are considered one performance obligation which is satisfied over time as services are provided. Therefore, assisted living revenue is recognized on a month-to-month basis.

Independent Living - Independent living revenue is primarily derived from providing housing and services to residents. TVOR has determined that the services included in the monthly fee have the same timing and pattern of transfer and are a series of distinct services that are considered one performance obligation which is satisfied over time as services are provided. Therefore, independent living monthly fees are recognized on a month-to-month basis.

The guaranteed refund component of entrance fees is not amortized to income and is classified as refundable entrance fees on the accompanying balance sheets.

Other Resident Services - Other resident services revenue includes services such as housekeeping, laundry, transportation, medical supplies and other revenue from residents. TVOR has determined that other resident services revenue is considered one performance obligation which is satisfied over time as services are provided. Therefore, other resident services revenue is recognized on a daily basis as services are rendered.

The Village at Orchard Ridge, Inc.

Notes to Financial Statements
December 31, 2025 and 2024

Revenue from nonrefundable entrance fees received are recognized through amortization of the nonrefundable entrance fee using the straight-line method over annually adjusted estimated remaining life expectancies of the residents which during the contractual term of the contract approximates the period of time the goods and services under the agreements are expected to be transferred to residents. The unamortized portion is classified as deferred revenue from entrance fees on the balance sheets. Amortization of nonrefundable entrance fees included in net resident service revenue amounted to \$5,586,778 and \$4,911,907 for the years ended December 31, 2025 and 2024, respectively.

TVOR receives revenue for services under third-party payor programs, including Medicare and other third-party payors. Settlements with third-party payors for retroactive adjustments due to audits, reviews or investigations are included in the determination of the estimated transaction price for providing services.

TVOR estimates the transaction price based on the terms of the contract and correspondence with the third-party payor and historical payment trends and retroactive adjustments are recognized in future periods as final settlements are determined.

TVOR disaggregates revenue by type of service and payor source as this depicts the nature, amount, timing and uncertainty of its revenue and cash flows as affected by economic factors. Net resident service revenue consists of the following for the years ended December 31:

	2025				
	Skilled Nursing	Assisted Living	Independent Living	Other Resident Services	Total
Self-pay	\$ 1,920,263	\$ 4,223,484	\$ 14,903,725	\$ 109,913	\$ 21,157,385
Medicare	2,046,145	-	-	-	2,046,145
Medicaid	131,801	-	-	-	131,801
Commercial insurance	547,615	-	-	-	547,615
Amortization of nonrefundable entrance fees	-	-	5,586,778	-	5,586,778
Total	<u>\$ 4,645,824</u>	<u>\$ 4,223,484</u>	<u>\$ 20,490,503</u>	<u>\$ 109,913</u>	<u>\$ 29,469,724</u>
	2024				
	Skilled Nursing	Assisted Living	Independent Living	Other Resident Services	Total
Self-pay	\$ 1,916,378	\$ 3,918,459	\$ 13,649,642	\$ 163,634	\$ 19,648,113
Medicare	2,133,118	-	-	-	2,133,118
Medicaid	31,668	-	-	-	31,668
Commercial insurance	523,002	-	-	-	523,002
Amortization of nonrefundable entrance fees	-	-	4,911,907	-	4,911,907
Total	<u>\$ 4,604,166</u>	<u>\$ 3,918,459</u>	<u>\$ 18,561,549</u>	<u>\$ 163,634</u>	<u>\$ 27,247,808</u>

TVOR has agreements with third-party payors that provide for payments at amounts different from established rates. A summary of the payment arrangements with major third-party payors follows:

Medicare - Nursing and ancillary services provided to Medicare Part A beneficiaries are paid at prospectively determined rates per day. These rates vary according to a resident-specific classification system that is based on clinical, diagnostic and other factors and the reimbursement methodology is subject to various limitations and adjustments. The Medicare Part A rates are based on clinical, diagnostic and other factors. The determination of these rates is partially based on TVOR's clinical assessment of its residents. TVOR is required to clinically assess its residents at predetermined time periods throughout the year. The documented assessments are subject to review and adjustment by the Medicare programs.

The Village at Orchard Ridge, Inc.

Notes to Financial Statements

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Medical Assistance - Under the Medical Assistance Program's case-mix reimbursement system, the determination of reimbursement rates for skilled nursing costs is based upon a recipient's dependency in Activities of Daily Living (ADLs) and need for and receipt of ancillary nursing services. Each recipient is assigned a reimbursement level depending on his or her degree of dependency in ADLs.

TVOR also has entered into payment agreements with certain commercial insurance carriers and others. The basis for payment to TVOR under these agreements includes prospectively determined rates per day or discounts from established charges.

Payment terms and conditions for TVOR's resident contracts vary by contract type and payor source, although terms generally include payment to be made within 30 days. Net resident service fee revenue for recurring and routine monthly services are generally billed monthly in advance. Net resident service fee revenue for ancillary services are generally billed monthly in arrears. Additionally, nonrefundable entrance fees are generally billed and collected in advance of move-in. Revenue collected from residents in advance are recognized as deferred revenue from entrance fees until the performance obligations are satisfied and are included in deferred revenue from entrance fees on the accompanying balance sheets.

Advertising

TVOR expenses advertising costs as incurred. Advertising expense totaled \$122,385 and \$171,381 for the years ended December 31, 2025 and 2024, respectively.

(Deficiency) Excess of Operating and Nonoperating Revenue Over Expenses

The statements of operations include the determination of (deficiency) excess of operating and nonoperating revenue over expenses as the performance indicator. Changes in net deficit without donor restrictions, which are excluded from the performance indicator, consistent with industry practice, include net assets released from restrictions for capital purchases.

Income Tax Status

TVOR is a not-for-profit corporation as described in Section 501(c)(3) of the Internal Revenue Code (IRC) and has been recognized as tax exempt under Section 501(a) of the IRC. Accordingly, no provision for income taxes has been provided.

Accounting principles generally accepted in the United States of America require an organization to evaluate tax positions taken by TVOR and recognize a tax liability or asset if TVOR has taken an uncertain position that more likely than not would be sustained upon examination by the Internal Revenue Services (IRS). TVOR has concluded that as of December 31, 2025 and 2024, there are no uncertain positions taken or expected to be taken that would require recognition of a liability or asset or disclosure in the financial statements. Generally, tax returns for years ended December 31, 2022, and thereafter remain subject to examination by federal and state tax authorities.

Reclassifications

Certain reclassifications have been made to the 2024 financial statements to conform to the presentation used in 2025.

Subsequent Events

TVOR has evaluated subsequent events for recognition and disclosure through April 24, 2026, which is the date the financial statements were issued.

The Village at Orchard Ridge, Inc.

Notes to Financial Statements

December 31, 2025 and 2024

2. Liquidity and Availability of Resources

Financial assets are considered liquid and available when convertible into cash within a year. Financial assets available for general expenditure, without donor or other restrictions limiting their use, within one year of the balance sheets dates, comprise the following as of December 31:

	<u>2025</u>	<u>2024</u>
Financial assets:		
Cash and cash equivalents	\$ 216,967	\$ 425
Accounts receivable, net	440,862	436,132
Investments	3,525,932	2,840,971
Beneficial interest in supporting organization	18,460,604	13,957,740
	<u>\$ 22,644,365</u>	<u>\$ 17,235,268</u>

As part of TVOR's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities and other obligations come due. TVOR invests cash in excess of daily requirements in short-term investments. Certain of the donor purpose restricted funds may be utilized as the restrictions are satisfied.

3. Concentrations of Credit Risk

TVOR grants credit without collateral to its residents, some of whom are insured under third-party payor arrangements, primarily with Medicare and various commercial insurance companies. TVOR maintains cash, restricted cash and cash equivalents accounts, which, at times, may exceed federally insured limits. TVOR has not experienced any losses from maintaining cash and cash equivalents accounts in excess of federally insured limits. Management believes it is not subject to any significant credit risk on its cash, restricted cash and cash equivalents.

4. Fair Value Measurements

Authoritative guidance regarding *Fair Value Measurements* establishes a framework for measuring fair value. This guidance defines fair value, establishes a framework and hierarchy for measuring fair value and outlines the related disclosure requirements. The guidance indicates that a fair value measurement assumes that the transaction to sell an asset or transfer a liability occurs in the principal market for the asset or liability or, in the absence of a principal market, the most advantageous market for the asset or liability based upon an exit price model. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The levels of the fair value hierarchy are as follows:

Level 1 - Quoted prices in active markets for identical assets or liabilities.

Level 2 - Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 - Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The Village at Orchard Ridge, Inc.

Notes to Financial Statements
December 31, 2025 and 2024

The following methods have been used by TVOR in estimating the fair value on a recurring basis of its financial instruments. There have been no changes in the methodologies used as of December 31, 2025 or 2024:

Cash Equivalents - Fair values, which are the amounts reported on the balance sheets, are based on multiplying number of units held by \$1 per unit.

Equity Securities, Mutual Funds and Exchange Traded Funds - Valued at the closing price reported in the active market on which the individual securities are traded for equity securities and fixed income mutual funds and quoted market prices in active markets. Certain mutual funds that are not traded in active markets are valued using observable inputs, including quoted prices for similar securities, and are classified within level 2 of the fair value hierarchy.

Beneficial Interest in Supporting Organization - Based on the fair values of the investments held in the fund at TVOR's percentage of holdings, which included the following:

Investments within the beneficial interest in supporting organization are valued at fair value based on quoted market prices in active markets for cash and cash equivalents, equity securities, mutual funds and exchange-traded and closed-end funds and based on quoted prices for the same or similar securities for fixed income securities.

5. Assets Whose Use is Limited

The assets whose use is limited are presented on the balance sheets as follows as of December 31:

	<u>2025</u>	<u>2024</u>
Assets held under trust indenture (2011 bonds):		
Debt service reserve	\$ 1,940,668	\$ 1,865,477
Interest	1,185,269	1,055,801
Principal	668	307,772
Assets held under trust indenture (2014 bonds):		
Debt service reserve	2,363,824	2,272,274
Interest	1,275,475	1,271,030
Principal	823	406,959
	<u>6,766,727</u>	<u>7,179,313</u>
Less current portion	<u>(2,440,525)</u>	<u>(3,867,041)</u>
Assets whose use is limited, net	<u>\$ 4,326,202</u>	<u>\$ 3,312,272</u>

6. Property and Equipment

A summary of property and equipment and the related accumulated depreciation is as follows as of December 31:

	<u>2025</u>	<u>2024</u>
Land	\$ 14,870,825	\$ 14,870,825
Land improvements	11,965,755	11,951,791
Buildings and building improvements	154,062,888	150,683,521
Furniture and equipment	12,084,921	11,665,628
Construction in progress	93,297	250,869
	<u>193,077,686</u>	<u>189,422,634</u>
Less accumulated depreciation	<u>(74,965,298)</u>	<u>(68,284,343)</u>
	<u>\$ 118,112,388</u>	<u>\$ 121,138,291</u>

The Village at Orchard Ridge, Inc.

Notes to Financial Statements

December 31, 2025 and 2024

In December 2022, TVOR incurred water damages as a result of inclement weather. Insurance claim proceeds related to this event were received through the year ended December 31, 2025, at which time the claim was settled in full. The total payments received totaled \$253,628 and \$599,197 during the years ended December 31, 2025 and 2024, respectively.

TVOR recognized \$253,628 and \$2,830,275 for the years ended December 31, 2025 and 2024, respectively, which are included in other income on the statements of operations.

7. Long-Term Debt

Long-term debt consists of the following as of December 31:

	<u>2025</u>	<u>2024</u>
Series 2011A Residential Care Facility Revenue Bonds, payable in monthly installments to satisfy annual debt service requirements through July 2049. Interest is payable at a fixed rate of 6.50% through maturity.	\$ 35,970,000	\$ 35,970,000
Series 2014A Residential Care Facility Revenue Bonds, payable in monthly installments to satisfy annual debt service requirements through July 2052. Interest is payable at a fixed rate of 6.00% through maturity.	33,045,000	33,045,000
Series 2014B Residential Care Facility Revenue Bonds, payable in monthly installments to satisfy annual debt service requirements through July 2052. Interest is payable at a fixed rate of 6.04% through June 30, 2034. The interest rate resets on July 1, 2034 at the 10-year Municipal Market Data plus 320 basis points, subject to floor of 5.25% and ceiling of 6.50% through June 30, 2044. The interest rate resets on July 1, 2044 at the 10-year Municipal Market Data plus 320 basis points, subject to floor of 5.25% and ceiling of 6.50% through maturity.	<u>8,830,000</u>	<u>8,830,000</u>
	77,845,000	77,845,000
Less current portion	-	1,440,000
Less deferred financing costs, net of accumulated amortization	<u>3,286,915</u>	<u>3,455,620</u>
Total long-term debt, net	<u>\$ 74,558,085</u>	<u>\$ 72,949,380</u>

Effective July 1, 2025, certain amendments and revisions were effectuated which resulted in the extension of the final maturity of the Series 2011 Bonds, extension of the optional redemption dates, and deferment of the principal payments through July 2027.

Effective July 1, 2025, certain amendments and revisions were effectuated which resulted in the extension of the final maturity of the Series 2014 Bonds, extension of the optional redemption dates, and deferment of the principal payments through July 2027.

The Village at Orchard Ridge, Inc.

Notes to Financial Statements

December 31, 2025 and 2024

As security for the payment of the bonds, TVOR granted a lien and security interest in the mortgaged premises and assigned all their respective pledged assets, including gross receipts, inventory, accounts receivables, contracts rights, general intangibles and other as defined in the documents. Additionally, NLI and National Lutheran Home for the Aged, Inc. entered into support agreements guaranteeing the repayment of the bonds as additional security for up to \$10 million. The support agreements were amended and restated in their entirety effective July 1, 2025. The support agreements will terminate upon the achievement of certain financial performance targets as defined in the agreements.

TVOR is required to comply with certain debt covenants in connection with the aforementioned long-term debt. Management believes they are in compliance with all covenants as of December 31, 2025 and 2024.

Scheduled principal payments on long-term debt as of December 31, 2025, are as follows:

Years ending December 31:	
2026	\$ -
2027	-
2028	1,755,000
2029	1,870,000
2030	1,995,000
Thereafter	<u>72,225,000</u>
	<u>\$ 77,845,000</u>

Interest expense in connection with long-term debt totaled \$4,867,566 in 2025 and \$4,833,292 in 2024.

8. Net Assets (Deficit)

Net assets (deficit) presentation on the balance sheets with expanded disclosure for the amount and purpose of designations is as follows as of December 31:

	<u>2025</u>	<u>2024</u>
Net assets (deficit):		
Without donor restrictions:		
Undesignated	<u>\$ (22,032,013)</u>	<u>\$ (21,484,901)</u>
With donor restrictions:		
Purpose restricted for:		
Operations	346,543	368,559
Capital projects	479,766	504,592
Restricted in perpetuity	<u>1,500,938</u>	<u>1,328,732</u>
	<u>2,327,247</u>	<u>2,201,883</u>
Total net deficit	<u>\$ (19,704,766)</u>	<u>\$ (19,283,018)</u>

For the years ended December 31, 2025 and 2024, net assets of \$262,996 and \$256,204, respectively, were released from donor restrictions and used for operations by incurring expenses satisfying the restricted purposes. Net assets released and used for capital purchases were \$24,826 and \$11,041 for the year ended December 31, 2025 and 2024, respectively.

Earnings from net assets restricted in perpetuity are available to support charitable and benevolent care provided by TVOR.

The Village at Orchard Ridge, Inc.

Notes to Financial Statements
December 31, 2025 and 2024

9. Related-Party Transactions

NLI is the sole member of TVOR and provides support in the form of management and support services in exchange for management fees and provides additional capital support when needed. TVOR incurred management fees to NLI totaling \$2,113,363 and \$1,919,817 for the years ended December 31, 2025 and 2024, respectively.

Various entities that are part of the NLCS system make working capital advances to each other as needed. Related party transactions bear no interest and have no stated repayment terms.

10. Expenses by Nature and Function

TVOR's expenses for resident services (including skilled nursing, assisted living, independent living and other resident services) and general and administrative are as follows for the years ended December 31:

	2025		
	Resident Services	General and Administrative	Total
Salaries and wages	\$ 7,715,770	\$ 987,794	\$ 8,703,564
Employee benefits and payroll taxes	1,426,745	161,873	1,588,618
Professional fees	1,596,623	189,514	1,786,137
Ancillary and medical	392,067	-	392,067
Supplies	671,839	32,525	704,364
Food services	1,096,078	22,709	1,118,787
Utilities	982,341	321,985	1,304,326
Depreciation	6,680,955	-	6,680,955
Interest	4,874,137	168,706	5,042,843
Insurance	393,633	-	393,633
Real estate taxes	587,808	-	587,808
Repairs and maintenance	784,980	44,727	829,707
Advertising and marketing	122,385	-	122,385
Licenses, dues and subscriptions	145,306	263,357	408,663
Other operating expenses	324,202	208,966	533,168
Credit loss expense	149,971	-	149,971
Management fees	-	2,113,363	2,113,363
Total	\$ 27,944,840	\$ 4,515,519	\$ 32,460,359

The Village at Orchard Ridge, Inc.

Notes to Financial Statements
December 31, 2025 and 2024

	2024		
	Resident Services	General and Administrative	Total
Salaries and wages	\$ 6,926,806	\$ 933,206	\$ 7,860,012
Employee benefits and payroll taxes	1,331,770	150,181	1,481,951
Professional fees	1,670,102	76,025	1,746,127
Ancillary and medical	870,831	-	870,831
Supplies	756,349	35,242	791,591
Food services	1,138,812	9,032	1,147,844
Utilities	1,021,859	291,072	1,312,931
Depreciation	6,475,044	-	6,475,044
Interest	4,846,714	168,705	5,015,419
Insurance	355,063	-	355,063
Real estate taxes	549,659	-	549,659
Repairs and maintenance	551,405	43,891	595,296
Advertising and marketing	171,381	-	171,381
Licenses, dues and subscriptions	112,514	315,948	428,462
Other operating expenses	303,792	160,019	463,811
Credit loss expense	57,249	-	57,249
Management fees	-	1,919,817	1,919,817
Total	<u>\$ 27,139,350</u>	<u>\$ 4,103,138</u>	<u>\$ 31,242,488</u>

The financial statements report certain expense categories that are attributable to more than one health care or support function. Therefore, these expenses require an allocation on a reasonable basis that is consistently applied. Costs not directly attributable to a function are allocated to the functions based on square footage basis. Fundraising expenses are incurred through NLI.

11. Benevolent Care

TVOR extends charity care and other support to residents, who meet certain criteria under its benevolent care policy and are unable to pay for services, at all levels of care as needed and when appropriate without charge or at amounts less than its established rates. Because TVOR does not pursue collection of amounts determined to be benevolent care, they are not reported as resident service revenue.

TVOR maintains records to identify and monitor the level of benevolent care it provides. The estimated cost of providing benevolent care is based upon the direct and indirect costs identified with the specific benevolent care provided. The cost of benevolent care provided to assisted living residents amounted to \$9,600 and \$1,050 for the years ended December 31, 2025 and 2024, respectively. The cost of benevolent care provided to independent living residents amounted to \$18,000 and \$0 for the years ended December 31, 2025 and 2024, respectively. The amount by which costs exceeded revenues for the Medicaid program amounted to approximately \$128,700 and \$12,600 for the years ended December 31, 2025 and 2024, respectively. TVOR received contributions of approximately \$245,000 and \$247,000 for the years ended December 31, 2025 and 2024, respectively, to offset or subsidize benevolent care services provided.

The Village at Orchard Ridge, Inc.

Notes to Financial Statements

December 31, 2025 and 2024

12. Pension Plan

TVOR participates in a 403(b) defined contribution plan (the Plan). The Plan states TVOR shall make a Safe Harbor contribution in an amount equal to 100% of each employee's contribution, up to a maximum of 3% of such participant's compensation. In addition, TVOR will contribute 50% of each employee's contribution up to the next 2% of such participant's compensation for each payroll period. The Safe Harbor employer matching contribution is immediately vested. Discretionary employer contributions are vested at 20% per year to 100% after five years. All participating employees' contributions are 100% vested. Employer contributions totaled \$102,892 and \$73,134 for the years ended December 31, 2025 and 2024, respectively, and are recorded in employee benefits and payroll taxes on the statements of operations. There were no discretionary employer contributions in 2025 or 2024.

13. Medical Malpractice and General Liability Claims Coverage

TVOR participates in a reciprocal risk retention group (RRG) through National Lutheran, Inc. (Parent). The coverage is provided on a claims-made basis. Medical malpractice and general liability coverages were provided for TVOR in the amount of \$1,000,000 per event and \$3,000,000 per annual aggregate. Each claim has a \$75,000 self-insured retention, prior to the primary insurance coverage. TVOR also has an excess umbrella policy for general liability coverage. The excess umbrella limit is \$15,000,000 in the aggregate. TVOR funds any potential accrued claims incurred but not reported liability through the premiums paid to the RRG. As of December 31, 2025, no such adjustments to premiums are deemed necessary.

14. Commitments and Contingencies

The senior living services industry is subject to numerous laws, regulations and administrative directives of federal, state and local governments and agencies. Compliance with these laws, regulations and administrative directives is subject to future government review and interpretation as well as regulatory actions unknown or unasserted at this time. Government activity continues to increase with respect to investigations and allegations concerning possible violations by health care providers of fraud and abuse statutes and regulations, which could result in the imposition of significant fines and penalties as well as significant repayments for resident services previously billed. Management is not aware of any material incidents of noncompliance; however, the possible future effect of this matter on TVOR, if any, is not presently determinable.